

THE ROADMAP TO GREATER BUSINESS VALUE & SELLABILITY





THIS WEBCAST

- Introductions
- Plotting the Course
- Avoiding Mistakes
- Major Focus Areas
- Summary
- Your Questions



INTRODUCTIONS JIM KAHRS

- 37 Years in Business Systems
- Started Prosperity Plus in 2001
- "Achieve Your Goals by Improving Profit, Cash Flow & Growth."
- M&A, Valuations, Succession Planning (>350 Transactions)
- Marketing Programs
- Consulting Based on Experience + Highly Successful Hubbard Management System & Value Builder System







"IF YOU DON'T KNOW WHERE YOU ARE GOING, YOU'LL END UP SOMEPLACE ELSE"

YOGI BERRA



EARLY STAGES

- Determine what you want to achieve now and in the future.
 - Business Growth
 - Lifestyle
 - Maximum Profit....
 - There are no right or wrong answers.
- Identify your desired end game.
 - Sell the business, pass it on to the next generation, sell to employees...
- Set a timeline for your end game.
- Be sure to have all legal documents and rudiments in place. Review regularly.



THE LONG HAUL

- Always work with the end game in mind.
- Success comes from many small decisions and actions along the way.
- · Major decisions should be weighed against your end game.





- 1. Leaving business management on auto-pilot.
- 2. Running the business with the goal of paying little or no taxes.
- 3. Not having clean, easily comprehensible financials.
- 4. Having backlogged financials or reconciliations.
- 5. Taking on debt for operating expenses or to compensate for a business model that falls short.
- 6. Not reviewing and managing from financials **EVERY MONTH**



- 7. Not paying yourself at least market rate compensation.
- 8. Not having the business pay market rent when the facility is owned.
- 9. Focusing on growth without regard for the bottom line.
- 10. Not focusing on recurring revenue and its profitability.
- 11. Allowing profitable divisions to carry unprofitable ones.
- 12. Having contracts that don't allow for assignment.
- 13. Having the wrong corporate structure.



- 14. Overpaying employees.
- 15. Not managing inventory closely enough.
- 16. Not properly recording deferred/unearned revenue.
- 17. Not properly documenting owner add backs.
- 18. Not handling sales taxes correctly.
- 19. Not entering CPA's year-end adjustments in accounting system.



- 20. Handling sales yourself with no commission paid.
- 21. Having outdated or undesirable agreements with employees.
- 22. Not maintaining up-to-date records of customer and vendor agreements.
- 23. Being under-insured.
- 24. Taking recourse on leases.
- 25. Having large customers with cancellation for convenience clauses.



MAJOR FOCUS AREA

- Know and drive your numbers.
 - Be sure you understand the business' financials.
 - Review them **every** month.
 - Make decisions and manage the business based on the results.
 - Create a comprehensive budget for the business and manage to it.
 - Create strong cash flow and net income.
- Groom your key people early.
 - Business maturity and acumen take time to build.

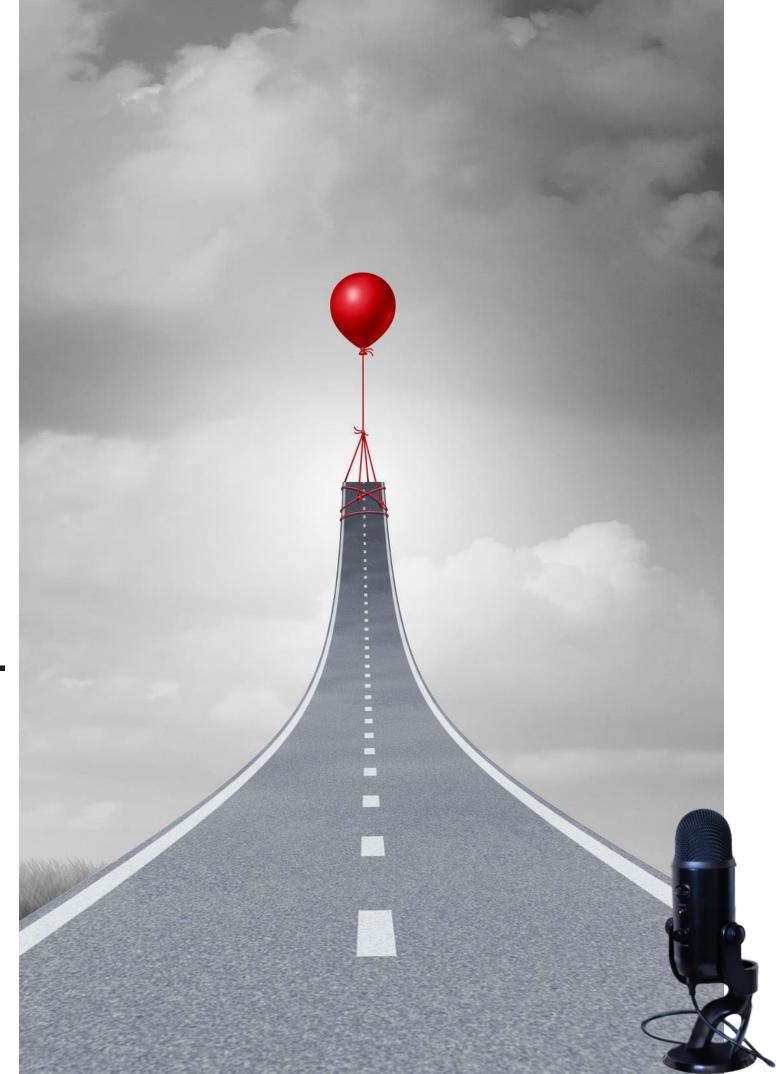




- Create strong process and document them.
 - Seat-of-the-pants management doesn't build value or allow for a smooth transition.
- Review your progress regularly.

SUMMARY

- Success comes from:
 - Having a strong plan.
 - Execution of the plan.
 - Avoiding costly mistakes.
 - Striving for continuous improvement.
 - Keeping your eye on the goal.





Prosperity Plus

QUESTIONS?







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